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**Building[®]
Tomorrow's
Boards**

INSTITUTE OF DIRECTORS
National Conclave on *BOARDS*

Theme:

Board Leadership for an Emerging Global Order

(Registration Starts @ 9:00 hrs)

PROGRAMME**

Updated on 4th May 2026

Saturday, 5th September, 2026

Venue: HOTEL TAJ LANDS END, BANDRA (WEST), MUMBAI

Registration and Welcome Tea / Coffee

0900 - 1000 hrs

Plenary Session - I

Opening Session

1000 - 1130 hrs

Lighting of the Lamp

TEA / COFFEE

1130 - 1200 hrs

Plenary Session- II

Regulatory Expectations & Board Accountability: Strengthening Governance in India's Financial Capital

1200 - 1300 hrs

- *Strengthening Governance Dialogue in line with recent NFRA circulars on Auditor-Board Communication and Audit Committee Engagement*
- *Aligning Board oversight with evolving regulatory disclosures and enforcement actions across financial and corporate sectors*
- *Strengthening collaboration between regulators, government and corporates to build robust governance ecosystems*
- *Data Governance, Privacy & Digital Compliance under Emerging Regulatory Regimes*
- *Global Governance Benchmarks: Aligning Indian Boards with International Regulatory Standards*

(Q & A) Interaction with audience

Plenary Session- III

Fire Side Chat

1300 - 1345 hrs

(Q & A) Interaction with audience

	LUNCH	1345 - 1445 hrs
Plenary Session- IV	<p>Board Governance in India's Financial Capital: Navigating Regulatory Expectations Across Critical Sectors</p> <ul style="list-style-type: none"> • <i>Board Oversight of Prudential Regulation, Risk Governance and Supervisory Engagement</i> • <i>Governance of Public Capital, Project Oversight and State-Industry Collaboration</i> • <i>Board Oversight of Compliance, ESG Integration and Supply Chain Accountability</i> • <i>Governance of Data Protection, Cyber Risk and Emerging Digital Regulations</i> • <i>Board Decisions in Balancing Fossil and Clean Energy Investments</i> • <i>Board Responsibility for Quality, Global Regulatory Compliance and Ethical Standards</i> <p><i>(Q & A) Interaction with audience</i></p>	1445 - 1545 hrs
Plenary Session- V	<p>Governance of Sustainable Growth & Climate Responsibility: The Board's Mandate</p> <ul style="list-style-type: none"> • <i>Board Stewardship of Energy Transition, Capital Allocation and Climate Risk</i> • <i>Governing Decarbonisation Pathways and Regulatory Alignment in Carbon-Intensive Industries</i> • <i>Board Oversight of Sustainable Manufacturing, Global Compliance and Responsible Supply Chains</i> • <i>Board Leadership in Sustainable Finance, Climate Risk Integration and ESG Disclosure</i> • <i>Governing Resource Efficiency, Circular Economy and Low-Carbon Transformation</i> • <i>Board Accountability for Sustainable Digital Infrastructure and ESG Enablement</i> <p><i>(Q & A) Interaction with audience</i></p>	1545 - 1645 hrs
	TEA / COFFEE	1645 - 1700 hrs
Plenary Session- VI	<p>Technology Governance: Board Oversight in a Digital Era</p> <ul style="list-style-type: none"> • <i>Board Oversight of Digital Supply Chains, Mobility Tech and Operational Efficiency</i> • <i>Governing Data Privacy, Digital Health Platforms and AI-Driven Innovation</i> • <i>Board Leadership in Industry 4.0, Automation and Smart Supply Chains</i> • <i>Oversight of Digital Public Infrastructure, Urban Tech and Integrated Systems</i> • <i>Governing Digital Commerce, Customer Data Protection and Omnichannel Transformation</i> • <i>Board Oversight of Digital Innovation, Regulatory Compliance and Cyber Resilience</i> <p><i>(Q & A) Interaction with audience</i></p>	1700 - 1800 hrs

Plenary Session- VII **Board Governance for Emerging Enterprises: Startups & MSMEs** 1800 - 1900 hrs

- *Board Oversight of Scale, Quality, Export Readiness and Global Supply Chain Integration*
- *Board Oversight of Regulatory Alignment, Risk Governance and Investor Confidence*
- *Governing Compliance, Quality Standards and International Market Access*
- *Board Stewardship of Brand Governance, Digital Commerce and Market Expansion*
- *Board Readiness for Global Markets, Trade Compliance and International Partnerships*
- *Governing High-Growth Models, Innovation, Data Governance and Global Scalability*

(Q & A) Interaction with audience

TEA / COFFEE 1900 - 1930 hrs

Plenary Session- VIII **Honouring Excellence: IDEAL Awards and IOD Life Members** 1930 - 2030 hrs

Presentation of IDEAL Awards

Felicitation of IOD Life Members

Plenary Session IX **Closing Address & Vote of Thanks** 2030 - 2045 hrs

BANQUET DINNER 2045 hrs

-----The Programme Ends-----