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**Building[®]
Tomorrow's
Boards**

Institute of Directors, Western Region

Presents

Mumbai Regional Conference

Saturday, December 05, 2026

The Orchid Hotel, Vile Parle, Mumbai

Theme:

*THE EVOLVING BOARDROOM MANDATE:
Governance & Responsible Leadership in an Age of Disruption*

PROGRAMME**

Updated on 14th October 2026

Saturday, 5th December 2026

VENUE: The Orchid Hotel, Vile Parle, Mumbai

Registration and Welcome Tea / Coffee

0830hrs

Plenary Session – I

Inaugural Session

0930 – 10.30 hrs

National Anthem

Lighting of the Lamp

TEA / COFFEE

1030 - 1100 hrs

Plenary Session- II

AI at the Board Table: Governing Strategy, Risk & Accountability in the Age of Intelligent Enterprise

1100 - 1200 hrs

- *How should Boards evaluate AI investments, returns and strategic relevance?*
- *Should companies establish a formal AI Governance Framework?*
- *Legal, regulatory, financial and reputational consequences*
- *AI literacy for senior management and Boards*
- *What role should the Board play in integrating AI into corporate strategy and long-term value creation?*

(Q & A) Interaction with audience

Plenary Session- III	Operational Excellence: The Board's New Imperative from Strategy to Execution, Resilience & Sustainable Value	1215 – 1315 hrs
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- *Is operational excellence still an executive responsibility, or has it become a Boardroom imperative?*
- *How AI, automation and analytics are redefining operational excellence.*
- *The operational indicators that demonstrate whether excellence is actually being achieved.*
- *How can Boards drive productivity without compromising quality, resilience or people?*

(Q & A) Interaction with audience

	LUNCH	1315 - 1400 hrs
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Plenary Session- IV	The Human Capital Imperative; From Talent & Culture to Leadership, Resilience & Enterprise Risk	1400 - 1500 hrs
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- *How AI is changing jobs, skills, organisational design and workforce productivity and what Boards need to oversee.*
- *Critical skills, talent shortages, retention and the implications of workforce capability for business strategy*
- *Beyond CEO succession: building leadership pipelines, identifying critical roles and ensuring organisational continuity*
- *How Boards and CHROs should prepare the organisation for disruption, talent shocks, business transformation and changing workforce expectations.*
- *When should talent, culture, leadership or workforce issues be escalated to the Board and how should CHROs articulate these risks in business terms?*

(Q & A) Interaction with audience

Plenary Session V	Closing Address & Vote of Thanks	1500 - 1505 hrs
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Plenary Session VI	Members Networking Session	1505 - 1615 hrs
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****Subject to change and modifications**

-----The Programme Ends-----