

NATIONAL CONCLAVE ON *Boards*



Saturday
July 25, 2026



GRT Grand, T. Nagar
Chennai

Theme



**Driving Transformation
for Global Competitiveness**



ABOUT THE CONCLAVE

The conclave - Driving Transformation for Global Competitiveness is designed as a high-level platform bringing together board members, independent directors, CXOs, and policy leaders to reflect on the evolving role of governance in a rapidly transforming industrial landscape. As industries navigate technological disruption, sustainability imperatives, and increasing interdependencies across sectors, the boardroom is no longer confined to oversight but is emerging as a strategic driver of foresight, resilience, and long-term value creation.

The conclave will deliberate on strengthening strategic foresight and adaptive governance, positioning sustainability and ESG as drivers of enterprise value, fostering leadership and organizational culture aligned with performance and accountability, and preparing directors to be future-ready through continuous learning, digital fluency, and diversity of thought.

Participants are expected to gain a clear strategic perspective on the evolving role of boards, practical frameworks for foresight-driven decision-making, insights into integrating sustainability with profitability, stronger alignment between boards and management, and a roadmap for building high-impact, future-ready governance structures. More than a conference, the conclave seeks to shape a new paradigm of board leadership where governance inspires direction, enables innovation, and delivers enduring institutional impact.

KEY DELIBERATIONS

The discussions through the day will focus on four critical dimensions of modern board leadership:

- **Strategic Foresight & Adaptive Governance**
Strengthening the board's ability to anticipate change, interpret weak signals, and guide organizations through uncertainty.
- **Sustainability & Value Creation**
Positioning ESG not as an obligation, but as a driver of efficiency, innovation, and long-term competitiveness.
- **Leadership, Culture & Organizational Alignment**
Building high-performance cultures driven by trust, accountability, and an ownership mindset across leadership levels.
- **Future-Ready Directorship**
Enhancing board effectiveness through continuous learning, digital fluency, and diversity of thought.

WHO SHOULD ATTEND

Business Leaders, Policy Makers, Corporate Directors, Founders, Board Members, Independent Directors, Non-executive Directors, CEOs, CFOs, CXOs, Senior Executives from Private Sector, Public Sector, Banking, Insurance and Financial institutions, Entrepreneurs, Civil Servants, Diplomats, Investors, Governance experts, Professionals, CAs, CSs, Legal experts, Consultants, Advisors, Startups, MSMEs.

PROGRAMME HIGHLIGHTS

As global economic structures evolve amid rapid technological advancements, shifting supply chains, and the acceleration of the energy transition, Boards of Directors are increasingly required to move beyond oversight into strategic leadership. The next decade will be defined by how effectively enterprises leverage technology, build integrated industrial ecosystems, and position themselves competitively on the global stage.



✓ CONCLAVE TOPICS

Governance Excellence for Long-Term Value Creation

- Strengthening board effectiveness in a dynamic global environment
- Reimagining board priorities for sustainable and responsible growth
- Navigating geopolitical shifts and economic realignments
- Building resilient international partnerships and market presence
- Aligning governance practices with global standards

Integrated Manufacturing Ecosystems & Scale Advantage

- Driving competitiveness through integrated and resilient industrial systems
- Strengthening manufacturing competitiveness for growth and exports
- Integrating MSMEs into resilient value chains
- Building globally aligned and robust supply chains
- Leveraging industrial capabilities for scalable growth
- Enabling scale through talent, infrastructure, and innovation

Global Manufacturing & Innovation Hub

- Positioning India as a leading global manufacturing and technology destination
- Automobile & Auto Components
- Textiles & Apparel
- Engineering & Capital Goods
- Electronics Manufacturing
- Non-Banking Financial Companies (NBFCs)
- IT & Digital Economy: SaaS, DeepTech, and AI

Sustainability, Climate & ESG Leadership

- Embedding sustainability into strategy, governance, and value creation
- Integrating climate considerations into boardroom strategy and oversight
- Advancing energy transition through renewables, storage, and clean technologies
- Positioning renewables as a core growth driver
- Integrating electric mobility (EV) into climate strategy
- Moving from ESG compliance to measurable value creation
- Strengthening disclosures, transparency, and stakeholder trust
- Aligning sustainability with capital allocation and enterprise strategy

Digital, AI & Technology Governance

- Ensuring responsible adoption of emerging technologies
- Governing AI and emerging technologies with accountability
- Leveraging data for strategic insights and competitive advantage
- Strengthening cyber resilience and digital risk oversight
- Enabling innovation through technology-led governance frameworks

IOD - Members Meet

- The evolving role of Independent Directors
- Felicitations of IOD Life Members

ABOUT US

INSTITUTE OF DIRECTORS (IOD), India :

Established in India in 1990, the Institute of Directors (IOD) is an apex national association of Corporate Directors under India's 'Societies Registration Act XXI of 1860'. Currently, it is associated with over 30,000 senior executives from Govt, PSU and Private organizations, India and abroad.

IOD, India is committed in its endeavour of building boards of the future. The IOD, India's activities extend from Boardroom Training, Research, Publications, Board Advisory Services, Monthly Lectures to Workshops and networking of Members, Directors and Global Leaders through various National & International Conventions and platforms to debate the issues of topical interest, held in India and abroad.

The IOD, India's 'Masterclass for Directors' covers training in Corporate Directorship, and 'Golden Peacock Awards' in 15 different corporate disciplines, have become global benchmarks.

REGISTRATION PACKAGE

Includes Lunch, Dinner, Tea / Coffee, Refreshments and Literature for Conference Proceedings & Souvenir etc.

Non-Residential Registration Fee	Indian Participant (in ₹)	Overseas Participants (US \$)
IOD Members (Active)	Complimentary for IOD Members	
Non IOD Members:	7000	100

* Pre-registration is required

*Exclusive of all taxes

DISTINGUISHED SPEAKERS OVER THE YEARS



Justice Ritu Raj Awasthi
Vice Chairman, IOD
Judicial Member, Lokpal of India;
former Chairperson,
Law Commission of India



Dr. T. V. Somanathan, IAS
Cabinet Secretary
former Finance Secretary
Govt. of India



R. Venkataramani
Attorney General for India



Tuhin Kanta Pandey, IAS
Chairman
Securities & Exchange
Board of India (SEBI)



Ravneet Kaur, IAS
Chairperson
Competition Commission of India



Sujata Saunik IAS
Chief Secretary
Government of Maharashtra



Chanchal Kumar, IAS
Secretary
Ministry of Information
& Broadcasting
Govt. of India



Girish Chandra Murmu, IAS (Retd.)
former Lieutenant Governor J&K
Ex-Comptroller & Auditor General
(CAG) of India



Amitabh Kant
Ex-India's G20 Sherpa &
former Chief Executive Officer
NITI Aayog, Govt. of India



Dilip Shanghvi
Chairman & MD
Sun Pharmaceutical
Industries Ltd.



Nadir B. Godrej
Chairman & Managing Director
Godrej Industries Limited



Mohit Burman
Chairman
Dabur India Ltd.



Sunil Kant Munjal
Chairman
Hero Enterprise



Dr. Niranjan Hiranandani
Co-Founder & MD
Hiranandani Group



Eugene Mayne
Founder & Group Chief Executive
Tristar Group, UAE



Mohit Ralhan
Global CEO & Managing
Partner, TIW Capital
Singapore



Sanjeev Krishan
Chairman
PwC, India



Ashok Chandra
MD & CEO
Punjab National Bank, India



Vijay Karia
Chairman & MD
Ravin Group of Companies, India



Nasser Munjee
Chairman of Board of Directors
Tata Motors Finance



K. Rajaraman, IAS (Retd.)
Chairperson
International Financial Services
Centres Authority (IFSCA)



Shaji K. V.
Chairman
National Bank for Agriculture
and Rural Development
(NABARD)



Dr. Angelo George
CEO
Bisleri International



G. Srinivasan
Hony. Chairman, IOD, Chennai Region
MD & CEO - Galaxy Health Insurance
former CMD The New India Assurance Co..



Hans Raj Verma, IAS (Retd.)
Director General
Council of State Industrial
Development and Investment
Corporations of India (COSIDICI)



Dr. Sandeep Saxena, IAS
Additional Chief Secretary
Chairman & MD
TNPL, Chennai



Dr. K. Senthil Raj, IAS
Managing Director
SIPCOT



Vikram Kapur, IAS
Addl. Chief Secretary to Government,
(Planning and Development)
Government of Tamil Nadu



Dr. T.G. Vinay, IAS
Managing Director
Chennai Metropolitan Water
Supply & Drainage Board



Sandeep Kumar Gupta
former Chairman and MD
GAIL (India) Ltd

For registration, participation, sponsorship and partnership

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