

Institute of Directors, India

presents

2026 London Global Convention Corporate Governance & Sustainability Global Business Meet

&

Presentation of **Golden Peacock Awards**

18 – 21 November 2026, London (UK)

Theme: -

Boards at the Crossroads of Volatility and the AI Era

****PROGRAMME**

WEDNESDAY, NOVEMBER 18, 2026

VENUE: - HOTEL THE MONTCALM, MARBLE ARCH, LONDON, W1H7TN (UK)

Registration & Networking Tea / Coffee

0830 onwards

Plenary Session – I

Inaugural Session

0900 – 1030 hrs

*Release of Convention Souvenir &
Winners' Digest on Corporate Governance and Sustainability*

Networking Break (Tea / Coffee)

1030 – 1100 hrs

**Plenary Session II
Keynote Session**

Boards Under Pressure: Leading Through Uncertainty

1100 – 1200 hrs

Leadership Question:

Where do boards need to evolve most to remain effective in uncertain times?

- *Evolving the role of boards from oversight to strategic leadership in response to geopolitical instability, economic uncertainty, and accelerating technological change.*
- *Strengthening board agility and decision-making in environments marked by volatility, complexity, and competing stakeholder expectations.*
- *Aligning long-term purpose with short-term performance pressures while maintaining strategic clarity and resilience.*
- *Enhancing board preparedness to anticipate disruption, manage crises, and convert emerging risks into opportunities.*
- *Building governance frameworks that support adaptability, foresight, and sustained value creation in an increasingly volatile and technology-influenced world.*

(Q & A) Interaction with audience

Plenary Session – III

Sustainability on the Board Agenda: From Intent to Accountability

1200 – 1300 hrs

Leadership Question:

How are boards translating sustainability commitments into measurable outcomes?

- *Understanding climate and nature-related risks as core business and financial risks, with increasing reliance on data, analytics, and scenario modelling for board-level decision-making.*
- *Embedding ESG into corporate strategy and organisational culture, aligning sustainability metrics with long-term performance and executive incentives.*
- *Strengthening board accountability and fiduciary responsibility in sustainability governance, including the role of independent directors in ESG oversight.*
- *Navigating the global ESG reporting landscape with increasing expectations around transparency, materiality assessments, and stakeholder engagement.*
- *Building board-level capacity to balance profitability with purpose while creating long-term shared value for business and society.*

(Q & A) Interaction with audience

Networking Lunch

1300 – 1400 hrs

Plenary Session – IV

Governing the Algorithm: Boards in the Age of AI

1400 – 1500 hrs

Leadership Question:

How can boards build the capability to effectively govern emerging technologies?

- *Understanding the strategic implications of AI, automation, and emerging technologies on business models, competitiveness, and board oversight responsibilities.*
- *Ensuring ethical deployment and responsible oversight of AI systems, including bias, accountability, and regulatory compliance considerations.*
- *Strengthening board oversight of cybersecurity, data governance, and digital risks in an increasingly interconnected ecosystem.*
- *Building digital literacy and technological fluency within the boardroom to enable informed decision-making and effective oversight.*
- *Leveraging data, analytics, and digital tools to enhance board effectiveness, foresight, and strategic direction.*

(Q & A) Interaction with audience

Networking Break (Tea / Coffee)

1500 – 1530 hrs

Plenary Session - V

Boardroom Strategies for a Shifting Global Economy

1530 – 1630 hrs

Leadership Question:

Where should boards place their next big bet in an uncertain global economy?

- *Identifying emerging growth opportunities across geographies and sectors amid economic uncertainty, supply chain shifts, and geopolitical realignments.*
- *Evaluating evolving investment trends, capital allocation strategies, and risk-return trade-offs in a dynamic global environment.*
- *Strengthening cross-border partnerships, alliances, and public-private collaborations to unlock new market opportunities.*
- *Navigating sectoral transformations driven by technology adoption, sustainability imperatives, and changing consumer and market dynamics.*
- *Enabling boards to play a proactive role in shaping growth strategies, expansion decisions, and long-term value creation.*

(Q & A) Interaction with audience

Plenary Session - VI	Beyond Risk: Building Truly Resilient Organisations Leadership Question: <i>How can boards prepare organisations for risks that cannot be predicted?</i> <ul style="list-style-type: none"> • <i>Reframing risk management towards resilience-building, with a focus on anticipating, absorbing, and adapting to systemic disruptions.</i> • <i>Strengthening enterprise risk frameworks to address interconnected risks, including geopolitical shocks, supply chain disruptions, and financial volatility.</i> • <i>Leveraging advanced analytics, AI, and real-time data to enhance risk visibility, scenario planning, and early warning capabilities in volatile environments.</i> • <i>Building organisational resilience through agile operating models, flexible supply chains, and robust crisis response mechanisms.</i> • <i>Addressing human capital risks, workforce transitions, and leadership preparedness in an era of continuous change.</i> <p style="text-align: center;">(Q & A) Interaction with audience</p>	1630 –1730 hrs
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Plenary Session - VII	Business Session: - Global Market Opportunities & Challenges	1730 – 1800 hrs
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Networking Reception	1800 – 1845 hrs
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Plenary Session – VIII	GOLDEN PEACOCK AWARDS NITE <i>Presentation of Golden Peacock Awards for Corporate Governance and Sustainability (Global & National)</i>	1900 - 2000 hrs
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Banquet	2000 hrs
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End of the Programme on 18th Nov.

THURSDAY, NOVEMBER 19, 2026

VENUE:- HOTEL THE MONTCALM, MARBLE ARCH, LONDON, W1H7TN (UK)

Morning Tea / Coffee	0830 hrs
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Plenary Session –IX	Organisational Resilience for Growth Case Studies on 'Risk Management'	0900 – 1030 hrs
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Networking Break (Coffee/ Tea)	1030 – 1100 hrs
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Plenary Session – X	Transform or Fall Behind: The Board’s Role in Reinvention Leadership Question: <i>How can boards balance protecting the core business while enabling transformation?</i> <ul style="list-style-type: none"> • <i>Enabling boards to move from passive oversight to active sponsorship of innovation, transformation, and strategic reinvention.</i> • <i>Governing transformation initiatives, including digitalisation, evolving business models, and technology-enabled organisational change</i> • <i>Overseeing strategic investments, mergers and acquisitions, and innovation-led growth opportunities.</i> • <i>Fostering a culture of experimentation, agility, and continuous improvement across the organisation.</i> • <i>Aligning transformation efforts with long-term strategic priorities, sustainability goals, and stakeholder expectations.</i> <p style="text-align: center;">(Q & A) Interaction with audience</p>	1100 –1200 hrs
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Plenary Session – XI	Profit with Purpose: Can Boards Deliver Both? Leadership Question: <i>What approaches are boards adopting to align purpose with long-term value creation?</i>	1200 – 1300 hrs
	<ul style="list-style-type: none"> • <i>Advancing inclusive and responsible growth strategies that balance financial performance with broader societal and environmental impact.</i> • <i>Strengthening stakeholder engagement and aligning business priorities with evolving expectations of investors, communities, and regulators.</i> • <i>Governing social responsibility initiatives, diversity and inclusion efforts, and long-term value creation beyond financial metrics.</i> • <i>Aligning corporate strategies with global development priorities while responding to technological disruption and shifting societal expectations.</i> • <i>Building trust and legitimacy through responsible leadership, transparency, and sustained commitment to purpose-driven governance.</i> 	
	(Q & A) Interaction with audience	

Networking Lunch

1300 – 1400 hrs

Plenary Session – XII Case Study Presentations	The Business Case for Good Corporate Governance Case Studies on ‘Corporate Governance’	1400 – 1530 hrs
Plenary Session – XIII	Strategising Sustainability: Lessons learned & the way forward Case Studies on ‘Sustainability’ & ‘ESG’	1530 – 1730 hrs

Networking (Tea / Coffee)

1730 hrs

End of the Programme on 19th Nov.

FRIDAY, NOVEMBER 20, 2026

VENUE: -HOUSE OF LORDS, UK PARLIAMENT, WESTMINSTER, LONDON SW1A 1LR

GLOBAL LUNCHEON BUSINESS MEET

1100 – 1600 hrs

Global Business Meet

(Includes series of short speeches, and one-to-one business promotion meeting opportunities)

Luncheon Session

Ease of Doing Business

BANQUET

End of the Programme on 20th Nov.

SATURDAY, NOVEMBER 21, 2026

**VENUE: - REGENT STREET CINEMA, 307 REGENT STREET, LONDON, W1B 2HW
(HOSTED BY THE UNIVERSITY OF WESTMINSTER)**

Special Session

Welcome Reception & Networking Tea/ Coffee

1000 – 1500 hrs

Panel Discussion

ESG and Value Creation: Aligning Priorities in the Boardroom

Leadership Question:

Where do boards face the biggest challenges in aligning ESG with business strategy?

- *Examining how ESG priorities are evolving in response to shifting investor expectations, regulatory developments, and global economic pressures.*
- *Aligning ESG considerations with core business strategy, capital allocation, and long-term value creation.*
- *Balancing sustainability commitments with financial performance and competitive positioning.*
- *Strengthening board oversight of ESG to ensure integration with enterprise risk, governance frameworks, and stakeholder expectations.*
- *Navigating increasing demands around ESG disclosures, transparency, and materiality in a complex global environment.*

Welcome Reception & Networking Tea/ Coffee

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**** Subject to change and modifications**