



## BOARDS OF DIRECTORS IN DISRUPTIVE TIMES IMPROVING CORPORATE GOVERNANCE EFFECTIVENESS

Author:

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Boards of directors have a central role in helping their organisations adapt and transform in times of accelerated, disruptive change. The book, 'Boards of Directors in Disruptive Times' shows directors how to develop new competencies and strategies and adopt a holistic view of the board's functions, in order to steer their companies through upheaval and crisis, with purpose. It urges a shift of focus away from oversight, towards a stronger board engagement in strategy, hiring and other activities central to the corporation's purpose.

The book draws on recent academic research in providing clear guidelines for how this can be done. It is an inspiring well-written

book that will be appreciated by today's boards, burdened with ever increasing demands on their time and attention to broadening corporate and social issues.

It will challenge the definition of a competent board in an environment where societal expectations and planetary boundaries are rapidly changing the way business needs to operate.

This book is ideal for business leaders, Directors, and the larger boardroom community.



## **ABOUT THE AUTHOR:**

Prof. Jordi Canals is a Professor of strategic management and the holder of Fundación IESE Chair in Corporate Governance. He was Dean of IESE from 2001 through 2016. Prof. Canals is a recognised scholar in the areas of corporate strategy, corporate governance and globalisation. He has served as guest scholar at the International Monetary Fund (IMF), visiting scholar at the World Bank, post-doctoral research fellow at the Harvard Business School and guest scholar at the Brookings Institution. He was a board member of GMAC, the European Corporate Governance Institute, the European Institute for Advanced Studies in Management, and the European Foundation for Management Development. He is the author of numerous books and articles.